









Student Relationships and Behaviour for Learning Policy

Wightwick Hall School

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22/11/2023	V1.0	New Policy Drafting

Behaviour Principles for Endeavour MAT

"Endeavour is an inclusive MAT – Everyone should be free from discrimination, harassment and victimisation of any sort. We deliver equitable systems that ensure all our pupils can be supported in an individual way."

This is a statement of principles, not practise: it is the responsibility of the head teacher and governors to draw up the behaviour policies at The Endeavour MAT schools, though they must take account of these principles when formulating this:

- We believe pupils should be given opportunities and openly encouraged to support each other in the process of positive reinforcement and personal growth, learning and recognising good behaviour.
- Everyone has the right to feel safe all of the time and procedures should consider the requirements of the Education Act 2002 in relation to safeguarding and promoting the welfare of children.
- Every pupil should be educated in an environment where they feel valued, listened to and respected.
- By effectively challenging and tackling bullying and discrimination, we can help to create a safe, focused learning environment where pupils are able to learn and fulfil their potential.
- Rewards and consequences should enable a pupil to reflect on and learn from a situation.
- With a focus on positive behaviour, forgiveness and reconciliation, all pupils will be supported through restorative practise.
- The modelling of good behaviour; a focus on learning and praise and rewards by staff and volunteers, set an excellent example to pupils at all times.
- Families are included in the resolution of behaviour incidents to foster good relationships between the school and pupils' home life.
- Joint working between the leaders of safeguarding, behaviour and curriculum is a focus of all schools, ensuring that solution focused avenues of support are considered holistically and not in isolation.
- The decision to use physical intervention and/ or reasonable force will be based on individual circumstances and the professional judgement of trained staff.
- The Positive Behaviour Policy explains that suspension and permanent exclusions will only be used as a last resort, and outlines the processes involved in permanent exclusions and suspensions.

This written statement and the policies that are influenced by it apply to all pupils when in school and when engaged in extra-curricular activities.

We believe that each student has the right to learn in an environment that is underpinned by the principles of; British Values and Inclusion and that good behaviour is essential for good teaching and learning to take place. Learning should be stimulating. The teacher, when planning lessons must take into consideration the learner's learning style and any other additional needs or requirements they may have or need to maximise their learning experience.

The government set out its definition of British Values in the 2011 Prevent Strategy - values of:

- democracy
- the rule of law
- individual liberty
- mutual respect
- tolerance of those of different faiths and beliefs

This policy aims to give students an understanding and knowledge within the following:

- How citizens can influence decision-making through the democratic process
- An appreciation that living under the rule of law protects individual citizens
- An understanding of the problems of identifying and combating discrimination

Good behaviour is a necessary condition for effective teaching and learning to take place, and is an important outcome of education which society rightly expects.

Wightwick Hall School approaches behaviour in a positive and varied manner, which facilitates mutual respect and places emphasis on praise and positive incentives as a way of encouraging good behaviour. The rules by which the school operates are designed to ensure a safe and orderly environment, respect for people and property, identifying and combating discrimination, promoting positive behaviour as means of improving teaching and learning.

Staff at Wightwick Hall School recognise that challenging behaviours happen for a reason, they are a form of communication. It is also recognised that when a student has difficulties at school for whatever reason then they may display a range of challenging behaviours. Often these behaviours are the same even though their reasons are very different. We know that it is our role to work together to understand why these behaviours happen. If it is because of, for example, ASD or Dyslexia, then appropriate strategies are used.

What we expect to see:

We want to see students engaging in their learning through:

1. Building relationships

- access to a safe, secure learning environment
- understanding mutual respect between staff and pupils and a respect for the school environment
- following school rules and being accepting of differences
- developing reciprocal trust

2. Celebrating success

- management of own behaviours and accepting responsibility for actions
- promotion of movement from dependence to independence
- improving their approach to and skills for learning

3. Promoting change

- making appropriate choices
- development of self-awareness and confidence
- development of appropriate social skills enabling positive contributions to relevant communities

Aims

- To work in close liaison with parents/carers and other stakeholders to provide a team around the child.
- To reward positive achievement and celebrate success to build selfesteem.
- To promote self-control and management encouraging students to take responsibility for their own behaviour.
- For students to be treated fairly and consistently within a known structure of rewards and sanctions that are designed to improve the quality of teaching and learning.
- To recognise the positives and encourage students to make appropriate choices.
- To invest time, care, support and guidance in young people and use this investment to promote good behaviour and deter bad behaviour.
- To take account of young people's special needs, particularly those of an emotional or behavioural nature.
- To create a relaxed, pleasant atmosphere, in which students are able to give of their best, both in the classroom and in extra-curricular activities, and are encouraged and stimulated to fulfil their potential.
- To ensure students know what is meant by bullying related to race, religion, culture, sexuality, ability, gender identity, sexting and cyber bullying (All school staff are aware safeguarding issues can manifest

themselves via peer-on-peer abuse and procedures are followed to report any incidents).

- To deal promptly, fairly and firmly with bullying incidents.
- To create the conditions for an orderly community in which effective learning can take place, where there is mutual respect between all members, and where there is proper concerns for the environment.
- To provide a structure so that inappropriate behaviour can be managed to minimise the effect on the learning environment.
- To investigate the reasons for inappropriate behaviour so that provision of the right support can be achieved.

We believe that:

- Students who feel valued, safe and able to achieve are less likely to express their feelings through inappropriate behaviour.
- Students who are given opportunities to succeed and have their achievements recognised and rewarded tend to behave appropriately.
- If the ethos of the school is positive and there is a culture of mutual respect, this will lead to students behaving appropriately and achieving higher standards of learning.
- Students who are treated consistently with clear and realistic expectations are more likely to behave in a positive manner.

The School Code

The School Code of Conduct has been designed by students identifying important messages for everyone to adhere to

- Be Ready
- Be Respectful
- Be Safe

For more detailed information, please see **Appendix 1**

In - Class Strategies

There are a very wide variety of strategies used by different staff and their impact is also going to vary according to the student. The list given is not prescriptive, but rather descriptive of the methods used to manage behaviour:

- Engagement
- Individual Behaviour Plans
- Class rules (displayed)
- Rewards
- Sanctions
- Pleasant greeting / made to feel welcome
- Re-direction or distraction new task or a 'job'

- Relationships
- 1:1 support (in and out of class)
- Verbal praise
- Certificates of achievement
- Tactical ignoring
- Consistent handling by staff
- Accurate differentiation
- Good quality marking and feedback
- Challenging work tasks within students' ability
- Positive behaviour models from staff members

Rewards and Consequences

Rewards

Rewards should be consistent, fair and tangible

There are a number of ways students can be rewarded at Wightwick. Examples of rewards that are used:

- Special awards. E.g. Golden Ticket; Maria Award
- Day trip.
- Contacting parents. A letter to parents informing them specifically of some action or achievement deserving praise.
- Out of school activities.
- Free choice in some lessons.
- House points awarded for outperforming set targets, helpful or constructive contributions above and beyond expectations which can be exchanged for prizes from the catalogue (see below).
- School certificates, formally presented for good behaviour, community support or a positive approach.
- A written comment on pupil's work, either in general terms 'well done', or in a more detailed way, picking out specific points or ideas for positive comment.
- A public word of praise in front of a group, a class, a year or the whole school.
- Public acknowledgement by presentation at an assembly or by giving some special responsibility.
- Prizes which reflect endeavour, not least by way of service to the community.
- Use of school reports to comment favourably, not only on good work and academic achievement, but on behaviour, on involvement and on general attitudes

The House Point System:

Positive Reward System

Positive reinforcement: Use of praise and highlighting the behaviours demonstrating the code of conduct in a positive way. Highlighting exactly what students have done well, not just throwing out praise without any context to it!

Sandwich praise: 2 positives to 1 area of improvement (positive feedback).

Coin System:

- Rewards positive behaviours.
- Students gain coins to visually highlight their positive behaviours within the school day.
- Students will then add the coins they have received that day to their own jar so that they can visually see this grow over the week.
- Students will then count the coins at the end of the week to then trade in for house points.
- Students could have a log for this where they can write down how many house points/coins they have achieved each week?
- House points will then result in prizes when they complete a set amount on their house point card!

Green Slip:

- Once students have then counted up their coins and house points, this can then be written onto a 'green slip' which will then be given to students to highlight how many house points they have received that week (Which would go home with them on a Friday) which will promote positive home/school communications.
- If students have received a high amount of house points or have generally had a very positive week in terms of behaviour, then they could receive a positive phone call home as well as the green slip.

Consequences

- Consequences should be proportionate and correctly timed.
- Ultimately the aim of a consequence is for the child to see that despite
 warnings their behaviour has led to this consequence and some loss of
 privilege. Notice 'privilege', we cannot sanction things the students
 have every right to.
- The over-riding principle should be that consequences are designed to change behaviour over time.

It is important to have an extensive list of alternative consequences, on the grounds that it is not sensible to reach the ultimate consequence too soon. An over-used consequence is likely to be less effective. Staff should be discouraged from bypassing earlier consequences as this may leave less room for manoeuvre later. If a student is certain that the ultimate consequence is to be applied, then he/she will lack the motivation to improve his/her behaviour, which should be the object of any consequence.

In all disciplinary actions, it is essential that the student understands fully that it is the behaviour which is not acceptable rather than it being the student as a person.

A student can be put on a report card by their tutor. The tutor with the student decides upon targets to be achieved.

<u>Interventions Plans/Records</u>

At the end of each lesson teachers record positive and negative behaviour incidents on Arbor (the behaviour reporting element of the programme). Data can then be analysed for individual students and programmes put in place to address the negative behaviours.

Students who require specific support and interventions have an Individual Behaviour Plan.

Anti – Bullying

Wightwick Hall is opposed to bullying in any of its forms and it will not be tolerated in school. Measures for dealing with bullying may vary, dependent on the children involved and after consultation with parents and staff.

Students are made aware of what is meant by bullying related to race, religion, culture, disability, gender, and cyber bullying.

Friendship is promoted and recognised. Differences are celebrated and through assemblies and curriculum work this is explored.

<u>PROACT –SCIPr-UK®</u> (Positive Range of Options to Avoid Crisis and use Therapy Strategies for Crisis Intervention and Prevention)

PROACT –SCIPr-UK® Mission Statement: It is the intent of PROACT- SCIPr- UK® to minimise the use of physical interventions and to emphasise sound behavioural support strategies based upon an individual's needs, characteristics and preferences.

PROACT –SCIPr-UK® provides a model for managing challenging behaviour, within which appropriate use of physical support is taught. Wightwick Hall School is a PROACT- SCIPr-Uk® trained school. We follow Staffordshire's policy and guidelines for managing challenging behaviour and use of physical support in Special schools and Units. We endeavour to adhere to the PROACT –SCIPr-UK® gradient approach for 70%+ of our practice to be Proactive where staff address a student's needs before a problem arises; 20% to be Active where staff help students to calm so that needs can be addressed; only 10% or less to be Reactive when staff deal with challenging behaviours as they occur.

When required a Behaviour Reactive Management Plan (BRMP) is written with input and approval by parents. A BRMP is an agreed approach to a specific pupil when a repeated crisis occurs. It is part of a broad positive programme and focuses on the emergency action. It is employed on each occasion the crisis occurs. It is discussed, agreed and adopted by all staff. The plan is reviewed on regular intervals, amended and, with new skills being taught, over time the Active part of the plan to be phased out. If a physical intervention is used, records are kept and parents/ carers are informed.

Searching, Screening and Confiscation

<u>The school follows the guidance as outlined in the document:</u> Searching, Screening and Confiscation

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1091132/Searching Screening and Confiscation guidance July 2022.pdf

Ensuring school staff and pupils feel safe and secure is vital to establishing calm and supportive environments conducive to learning. Using searching, screening and confiscation powers appropriately is an important way to ensure pupil and staff welfare is protected and helps schools establish an environment where everyone is safe.

Searchina

Headteachers and staff they authorise have a statutory power to search a pupil or their possessions where they have reasonable grounds to suspect that the pupil may have a prohibited item listed below, or any other item that the school rules identify as an item which may be searched for.

The list of prohibited items is: • knives and weapons; • alcohol; • illegal drugs; • stolen items; • any article that the member of staff reasonably suspects has been, or is likely to be used: • to commit an offence, or • to cause personal injury to, or damage to property of; any person (including the pupil). • any article specified in regulations: • tobacco and cigarette papers; • fireworks; and • pornographic images.

Under common law, school staff have the power to search a pupil for any item if the pupil agrees. The member of staff should ensure the pupil understands the reason for the search and how it will be conducted so that their agreement is informed.

Only the headteacher, or a member of staff authorised by the headteacher, can carry out a search. The headteacher can authorise individual members of staff to search for specific items, or all items set out in the school's behaviour policy. For example, a member of staff may be authorised to search for stolen property and alcohol but not for weapons or drugs.

The headteacher can require a member of the security staff to undertake a search. If a security guard, who is not a member of the school staff, searches a pupil, this guidance should be followed and the person witnessing the search should be a 5 This is a duty for headteachers of maintained schools. The headteacher may not require any other member of staff to undertake a search if they refuse.

Allegations of abuse made against staff by a student

Procedures

Any allegation of abuse made against a member of staff will result in a full, documented investigation and outcomes acted on according to guidance Safeguarding/ Code of Conduct. Allegations found to be false will result in the following actions:

First allegation made against a staff member:

• Parents/Carers will be telephoned and informed of the outcome. An informal note will be placed on the student's file.

Second allegation against a staff member:

 Parents/Carers will be asked to attend a meeting. A formal report will be placed on the student's file.

Third allegation against a staff member:

 Parents/Carers will be asked to attend a meeting. The student will be excluded for a fixed period and a formal report will be placed on the student's file.

Further false allegations will result in permanent exclusion for the student.

Where a false allegation is considered to be of a very serious nature then permanent exclusion may be the outcome taken.

Appendix 1



RELATIONSHIP AND BEHAVIOUR MANAGEMENT SYSTEM

Code of Conduct

"Ready, Respectful, Safe"

(this encapsulates the expectations we have for our students)

Ready:

(To learn)

What does this look like?

- Appropriate, smart uniform
- Equipment
- Punctual
- Positive attitude
- Willing to participate
- Willing to do their best
- Ready to engage in learning

Respectful:

(To self, others and environment)

What does this look like?

- Follows instructions ("first time, every time")
- Listens to others
- Good manners
- Kindness
- Keep school tidy and litter free
- Respect our differences, values and opinions
- Respect the school environment and school property
- Behave in a way that does not prevent others from learning
- Appropriate language and tone ("right voice, right time")

Safe:

(Physical, emotional, in and around school)

What does this look like?

- Move around school sensibly and safely
- Keep your hands to yourself
- Be mindful of personal space
- Be someone who promotes equality and fairness
- Be mindful of your actions towards others bullying is not tolerated here
- Report any problems to staff promptly

- Mobile phones are to be out of sight, and handed in at the school office (except for sixth form students)

What does the Code of Conduct mean for staff?

Ready:

- Will be dressed in work-appropriate attire
- Will be at their lessons ahead of time, ready to greet students
- Will deliver high quality, well-planned lessons
- Will provide a settling activity (e.g. Random Recap) to all students on arrival

Respectful:

- Will listen to students
- Will treat students fairly and consistently
- Will have and uphold high standards and expectations
- Will model good manners and use appropriate language
- Will consider the circumstances of the behaviour and needs of all students, individually

Safe:

- Teaching staff will take a register within the first five minutes, taking appropriate action if anyone is unaccounted for
- All staff will ensure all students are lining up, safely and sensibly, before entering classrooms or other school spaces
- TAs will ensure students are escorted between lessons, activities and unstructured times
- Teaching staff will ensure that they are present on corridors during lesson changeovers, ready to welcome students
- No child should leave lessons unsupervised. It is the teacher's responsibility to have eyes on the students in their care. Where a child needs to leave a lesson, an adult will go with them. This includes going to the bathroom, use of regulation spaces, or any other reasonable action
- All staff will "hand over" any behavioural or safeguarding concerns to the next lesson and/or relevant colleagues
- All staff will ensure accurate and sufficiently detailed recording of safeguarding and behavioural incidents

Phrasing around school:

"At Wightwick Hall, we are Ready, Respectful and Safe"

GENERAL INFORMATION ABOUT DISCIPLINE IN A CLASSROOM

It is a process to enable students to come back on task with their learning, allow self-control and give a sense of 'choice' over their own behaviour.

However, discipline technique is not an answer in itself. Technique is only as good as the human relationship in which it occurs.

REASONS WHY STUDENTS CAUSE DISRUPTION

- Boredom
- Fun
- Immaturity
- Inability to complete the task
- Work is too hard or too easy
- Opposing the teacher
- Wrong balance: rewards sanctions
- Low tolerance to frustration or emotional issues
- Learnt responses

GENERAL STRATEGIES

- 1. Avoid confrontation, state clearly what's expected and give time to respond. Always follow up to check if this task has been completed.
- 2. Non-verbal behaviour powerful factor in our classroom management style. E.g. eye contact, proximity, tone of voice, tactical pauses, body language (big gestures as well as micro body language).
- 3. Tactical ignoring ignoring the student's off task behaviour until they stop seeking attention in that way and elects to seek it in socially appropriate ways.
- 4. Diversions and distractions preventing potential or likely problems from getting out of hand through giving a job, having work available for early finishers, offering additional activities, allowing for personal regulation activities (fiddle toys, movement breaks etc), change of seat or environment.

RESTORATIVE PRACTICE

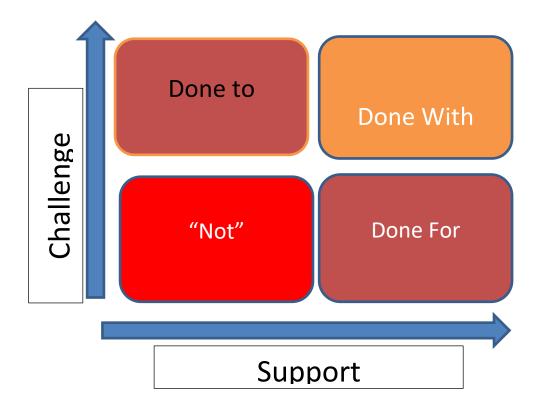
The Importance of Relationships

- The single biggest protective factor is around the quality of relationships with the child and family
- Our reactions need to be considered and planned, not reactive as these are usually emotional and not thought through
- We need to consider our behaviours and not just those of the children
- We should know our children and families well, consider their background, their barriers and their strengths
- Consider how we humanise ourselves. We should not be sharing our private information
 but perhaps it is sometimes appropriate to share our personal and professional information
 but at the right time, right place and to the right degree. Knowing our children is
 important here e.g. not talking about holidays, gifts etc with those who can't afford it, or our
 favourite food during Ramadan think about the worst time for some of these children
- Relationships aren't built in a day, but are built daily
- What are the 1% marginal gains? The small stuff is the big stuff!
- Connect before content, connect before correct
- The language we use creates the reality we experience
- The language we use to describe the experience often becomes the experience does the language we use seek to blame, or seek to understand?
- Focus on gifts and strengths not problems and missing skills do we catch them getting things right more than getting things wrong?
- Do we generalise around 'labels'?
- We should know children and their families well, but, if you continue to solve children and families' problems, they will become dependent on you doing so
- Removal of threat is not the same as the creation of safety
- It is not always impossible to teach, but it is possible to create the environment where it's impossible not to learn
- Every child deserves a champion, <u>and</u> every professional deserves a champion too!
- You can't put the children first if you don't look after yourself
- Is your culture by design or by default is it implicit or explicit?
- Should we be moving away from a behaviour policy and towards a relationship
- When adults change, everything changes
- RIP and PIP reprimand in private, praise in public. Right time, right place and right degree

Four ways...

Adapted from: Wachtel & McCold in Strang H & Braithwaite J (eds.) 2001. Restorative Justice and Civil Society. Cambridge University Press

This model is designed to reflect on practice and can be used in a wide range of scenario's including actions in the classroom and the school's leadership model. Basically, anything that involves building relationships.



Consider 3 reflection questions to consider against this model:

- What words would you use to describe these people?
- What words would children and families use to describe these people?
- What would be the outcomes?

There are times where it is appropriate to be in any of these boxes, even the "not" box, but these should be considered and not emotive reactions. The default setting we should all aim for is in the green, which develops intrinsic motivation, gives ownership, independence, is authoritative but not authoritarian, to name a few. It is worth remembering that doing it 'for' a person so you know it will be done properly is just as controlling as being in the 'done to' box.

Tiered Approach to Managing Behaviours

Classroom:

- Routines staff and students
- High expectations, clearly and consistently articulated
- (Common language needs to feature)
- Reminder warning consequence
 - Reminder must link to expectations and Code of Conduct;
 - Warning reinforce Code of Conduct, but try and find out what is happening (be mindful
 of use of language not confrontational "what is happening?" not "why are YOU ...?")
 - Consequence for repeated poor choice remember the 5 types of consequences!
 (Encourage/discourage/clarify/support/teach)
 - Antecedents need to have been recorded and considered before consequences are given
- Form tutor/class teacher to be informed through Arbor

Department (Form Tutor):

- When classroom interventions have not been successful
- A proportionate and purposeful consequence for not following the Code of Conduct
 - 5 types of consequences Encourage/discourage/clarify/support/teach
- Dialogue around this, and reminder of expectations
- Form tutor/class teacher to contact home. This should be supported by class teacher contact, as appropriate
- From September, extended tutor time will provide tutors with the opportunity to have behavioural conversations with their students
- All staff are equipped with the tools to deal with disruptive behaviour and, as part of our staff
 Code of Conduct, detailed and accurate documentation of events is required before they can be escalated
- Form tutor/class teacher to monitor recording of behavioural incidents for the individuals in their group, and take appropriate action should concerns arise

Hub/Quiet Room:

- When an immediate intervention is required and the classroom interventions are not working
- On-call team is contacted to facilitate getting the student back into learning wherever possible
- If reintegration is not possible, student will be taken to an appropriate place to co-regulate and, where possible, discuss the barriers to learning

SLT:

- Support when repeated misbehaviour is recorded and all other interventions have been exhausted;
- Or, if there is a safety risk to other students, staff or themselves, where Health & Safety and/or Safeguarding standards are not being met
- SLT can then 'step in' to assist/support
- Staff need to be able to demonstrate that they have implemented appropriate classroom behaviour management strategies

Headteacher:

- Referral from SLT
- Headteacher will consider suspension/exclusion as appropriate, (or where SLT have evidenced what has been done when escalated to them)

CLASSROOM INTERVENTIONS

BEFORE YOU START, A FEW IMPORTANT POINTS:

- Try multiple interventions.
- Each intervention should be tried for a minimum of 4 weeks, & more than 1 intervention may be implemented at the same time.
- Monitor how successful the interventions are.
- If you feel these interventions are not successful after 4 weeks, try to use the other ones.

BREAKS

- Break, moving position in class
- NCSE Movement Booklet

CONSEQUENCES

- Avoid power struggles
- Logical consequence
- Dreikurs logical consequence

PRAISE

- The Praise Game
- Praise when good attitude and involvement occur

REWARDS

- Rewards, Simple Reward Systems, & Incentives
- Call parent or positive note home
- Ask the headteacher to speak to the student and write a letter home
- Add the student to the 'Headteacher Celebration' spreadsheet

OTHER

- Assign a Buddy or Partner
- Zones of Regulation
- Structured Routines
- Non-Verbal Cues (external link)
- Affective Statements

RECORDING BEHAVIOUR INCIDENTS

GOOD PRACTICE IN RECORDING BEHAVIOURAL INCIDENTS:

- Be factual, avoid interpretations
- Always put all information about the incident
- Pick information from drop down lists (activity, location, time)
- Use abbreviation for staff's names
- Use initials for other students involved
- Check spelling
- Make sure you record students involved
- Use ABS



What was happening before the incident, what may have caused the behaviour, have there been any arguments beforehand that involved the student.



What exactly was happening. Please provide factual information. If at all possible please describe the severity.



What strategy has been used to deal with the incident, what action was taken initially to deescalate the situation.